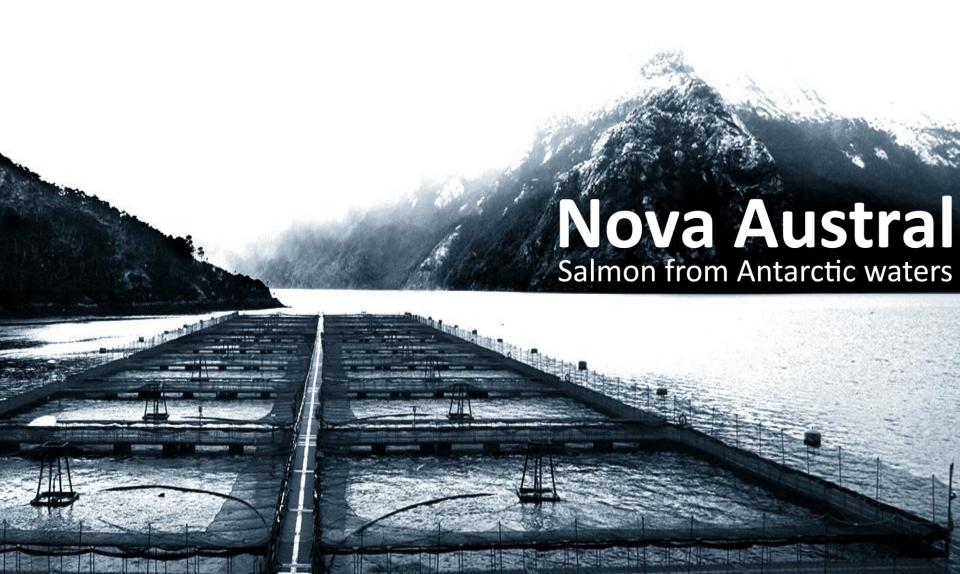
# **Q2-2018 Nova Austral Financial Presentation**

**31<sup>th</sup> August, 2018** 





# Agenda

- A. Nova Austral Pillars & Fundamentals
- B. Harvest Guidance plus Market & company updates
- C. Financial Report
  - 1) Key Financial summary
  - 2) LTM EBITDA, Revenue and Harvest per Q
  - 3) Operational Revenue & EBIT/Kg per Q
  - 4) Sales Outlook
- D. Back up, IFRS Financials Statements
  - 1) IFRS Financial Statements Q2-2018
  - 2) NRI disclosure

#### We are determined to progress on our value fundamentals quarter on quarter

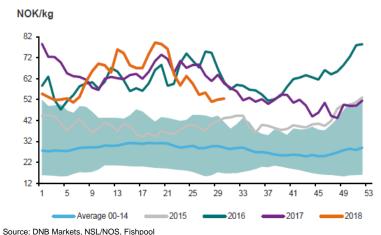
Value Fundamentals	KPI	Q2-2018	2020 ambition
Purest Salmon raised in	<ul> <li>% ASC certified Harvest (LTM)</li> </ul>	100%	<b>&gt; 80</b> %
Antarctic waters, with fully controlled biological chain	MBA certification- valid	100%	100%
	<ul> <li>% ABF standing biomass (N<sup>a</sup> fish)</li> </ul>	<b>95</b> %	<b>&gt; 80</b> %
	<ul> <li>% completion Hatchery Facility</li> </ul>	50%	100%
commanding premium in the market and strong relationships	· % Sold as premium (LTM kg WFE)	37%	<b>70</b> %
with major retailers and food servicers	<ul> <li>% contracted sales (Kg WFE for next 12 Month)</li> </ul>	44%	30 - 50%
A leading position on industry production costs (*)	· USD/Kg WFE ex cage cost (LTM)	3,97	< 3,0
Strong, top of the class, cash conversion	% Op. Cash Flow/EBITDA (LTM)	60%	<b>&gt; 85</b> %
Retains potential to further production expansion in mid-long term	Next 12 Month Harvest WFE (*)	23 k Tons	> 32 k Tons

✓ Harvest outlook with 2018 & 2019 guidance updated

k Ton WFE	2017 Actual	1 Half 2018	2 Half 2018 Guidance	2018 Guidance	1 Half 2019 Guidance	2 Half 2019 Guidance	2019 Guidance
Total Harvest	27	8	13	21	10	22	32

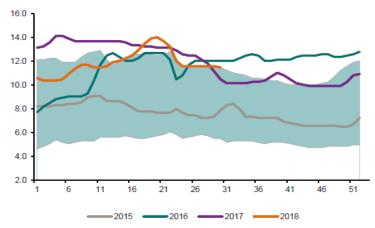
- ✓ Guidance for 2018, reduced from 25 k Tons to 21 k Tons. The main reason for this reduction is the higher negative effect of bad smolt quality, impacting the mortality and growth available for harvest (as mentioned in Q1-2018 report)
- ✓ Stocking for 2018 Estimated total stocking to around 7 million smolts
- ✓ Still expecting a higher ex-cage cost in 2018 compared to 2017 due to delayed stocking (bigger smolt) and the biological issues on the 2017 G
- ✓ We confirm our guidance of 32 k Tons for 2019, same guidance as in Q4-2017 report, in line with our long term target. The ex. cage cost is expected to improve in 2019 when we start with the new smolt generations

#### Norway prices in NOK



Source. DNB Markets, NSL/NOS, FISHPOOL

#### Chilean salmon (fresh fillets Miami, USD/kg)



Source: Kontali, Urner Barry, DNB Markets

- Market in the range of mid 50's NOK per Kg, but trending up: week 32 trading at around NOK56-57/kg.
- Analysist estimation for average salmon prices of
  - EUR6.2/kg (NOK58/kg) in 2018
  - EUR6.6/kg (NOK59/kg) in 2019 and 2020.
- ✓ Forward prices (Fish Pool, week 32) at a level of 62 to 63 NOK for 2019
- ✓ Chilean salmon fillet price at USD11.5/kg
- ✓ We estimate Chilean salmon prices back to farmer at NOK55.6/kg in week 30 of 2018 (HOG).

Supply growth in the range of 4% - 7% for the next coming years (YOY)

Global supply, ktonnes WFE	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018e	2019e
Atlantic Salmon																					
Norway	411	422	411	444	508	537	574	599	723	741	856	945	1,006	1,183	1,144	1,199	1,234	1,171	1,208	1,301	1,367
Chile	102	167	245	268	281	346	385	369	356	403	239	130	221	364	468	583	598	504	564	662	651
UK	118	120	131	140	161	150	120	127	135	137	145	143	155	159	158	171	166	157	174	157	177
Canada	67	79	99	112	92	89	108	115	111	122	122	122	120	137	115	95	135	146	140	148	152
Faroes	36	30	41	42	47	37	17	12	19	38	51	42	56	70	73	83	76	77	80	69	79
Other	52	55	61	51	54	46	46	48	54	56	67	74	77	87	84	98	108	110	124	120	132
Total harvest	786	873	988	1,057	1,143	1,205	1,249	1,270	1,397	1,492	1,468	1,455	1,634	2,000	2,042	2,229	2,317	2,166	2,291	2,458	2,558
Global supply growth	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018e	2019e
Atlantic Salmon																					
Norway	20%	3%	-3%	8%	14%	6%	7%	4%	21%	2%	16%	10%	6%	18%	-3%	5%	3%	-5%	3%	8%	5%
Chile	-5%	64%	47%	9%	5%	23%	11%	-4%	-4%	13%	-41%	-46%	71%	65%	29%	24%	3%	-16%	12%	17%	-2%
UK	13%	2%	9%	7%	15%	-7%	-20%	6%	6%	1%	6%	-1%	8%	3%	-1%	8%	-3%	-5%	11%	-10%	12%
Canada	14%	18%	25%	13%	-18%	-3%	21%	7%	-3%	10%	0%	0%	-2%	14%	-16%	-17%	42%	8%	-4%	6%	2%
	000/	-17%	37%	2%	12%	-21%	-54%	-29%	58%	100%	34%	-18%	35%	25%	3%	14%	-9%	2%	4%	-14%	14%
Faroes	89%	-1770	3170	2 70	12.70	-2 1 /0	-04 /0	-20 /0	3070	10070	O-4 70	1070								1-170	
Faroes Other	6%	6%	11%	-16%	6%	-15%	-1%	5%	13%	4%	19%	11%	3%	13%	-2%	16%	10%	2%	13%	-3%	10%

Source: ABG Sundal Collier, Kontali, Industry sources

- ✓ Global harvest growth 7% in 2018e, 4 to 5% in 2019/2020e
- ✓ The growth outlook don't look disconnected with demand growth estimations, therefore foreseeing
  a stable price scenario in next two years.

August 2018, Facility aerial view



August 2018, general view

- ✓ Construction moving according to plan, 50% at the end of Q2-18
- ✓ Financial structure already closed (USD m 26,5). USD m 15 drawdown of the facility so far, to keep track on project schedule.
- ✓ The Loan Facility constitutes a separate finance structure, with the subsidiary Piscicultura Tierra del Fuego ("Piscicultura") as borrower, secured primarily by the assets of Piscicultura and guaranteed by Nova Austral in accordance with the bond terms for the Nova Austral (\*)
- ✓ Initial egg hatch expected for Q4-2018, in line for initial smolt delivery at Q4-2019
- ✓ Key investment for Nova Austral, as the operation will significantly reduce biological risk and costs once fully operational.

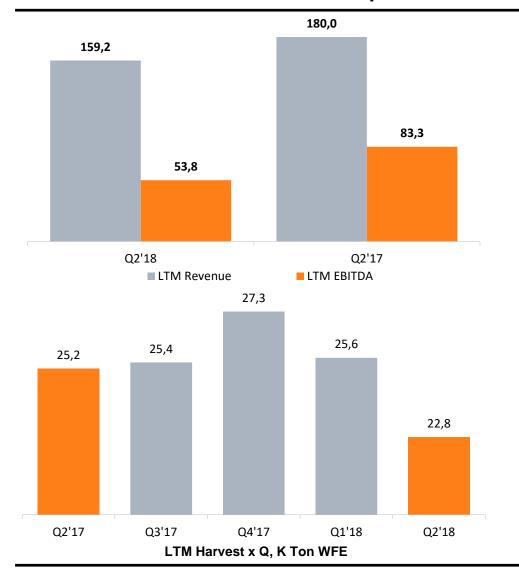
- ✓ Nova Austral is looking with much interest and attention to the consolidation process that the Chilean salmon industry has been experiencing in the last quarter, with deals involving Salmones Magallanes, Friosur and lately the take over of Aqua Chile by Los Fiordos
- ✓ In this regard, Nova Austral is exploring possible growth opportunities, either organically or through M&A, that could bring value to its shareholders and investors.
- ✓ This plan will, assuming that they are materialized according to target, enable the company to grow the yearly production to + 40' tons in 2021
- ✓ As defined in the Bond terms, Nova Austral has a "Permitted Distributions" if the Issuer (Nova Austral) is in compliance with the Incurrence Test (i.e. the required Leverage Ratio tested pro forma after such Distribution). Considering 2017 audited financial result plus the Leverage calculation, Nova Austral has dividend capacity pursuant to applicable law of an additional USD 9,3 millions
- ✓ However, the shareholders of the company, in connection with possible growth opportunities as well as seeking a healthy cash balance for the company, has decided not take the additional dividend keeping the liquidity for future developments.

YTD Key items (USDm)	YTD Q2'18	YTD Q2'17	Var
Operational revenue (*)	62,9	82,7	-19,7
Operational EBITDA (**)	11,0	44,5	-33,5
Operational EBITDA %	17,4%	53,8%	-36,4%
Operational EBIT (**)	8,0	41,7	-33,7
Operational EBIT %	12,7%	50,4%	-37,7%
Others Non operational	7,8	-3,5	11,3
Net financial items	-5,7	-4,6	-1,2
Profit or loss for the period	10,1	28,6	-18,6
Cash flow from operations	-4,8	28,4	-33,2
Total assets	469,6	305,8	163,9
NIBD	294,8	76,6	218,2
Total Equity	121,6	120,7	0,9
ROCE %	6,5%	34,5%	-28,0%
Sales volume ('000 mt WFE)	9,0	11,3	-2,4
Operational EBIT per kg WFE - USD	0,89	3,67	-2,79
NIBD/EBITDA(LTM)	5,5	0,9	4,6

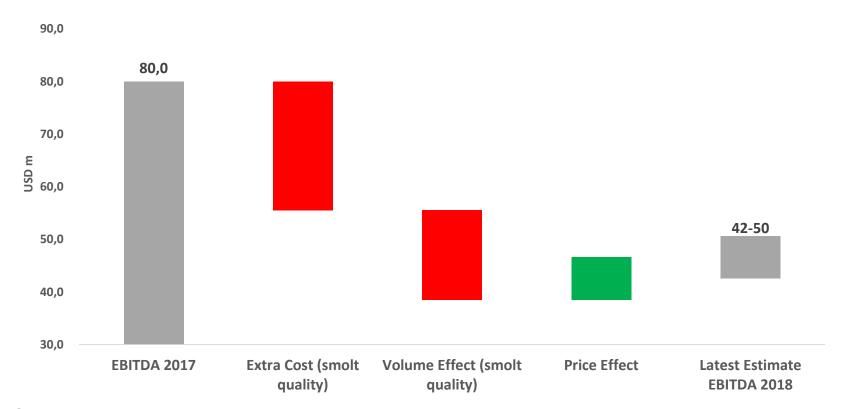
<sup>(\*)</sup> Not considering Navarino Law

- Lower EBITDA is explained by lower volumes, plus the extra cost due bad smolt & biomass issues.
- Leverage ending at 5,5x, with NIBD at USD m 294,8
- NRI, considering the P&L effect as regulated in the bond agreement
  - Our expectations are to improve the margin in second half 2018, with higher volumes plus better cost performance

<sup>(\*\*)</sup> Before NRI



- ✓ LTM Revenue and EBTIDA, decreasing as expected, due to the lower volumes in first half 2018 as well as extra costs due to bad smolt
- ✓ Price environment has been better than expected, and we expect to compensate in part the lower volumes, plus better cost in second half 2018
- ✓ Harvest decreasing to 23 k Ton, with 2018 stocking showing a trend to increase to our target of 32 K Ton WFE in 2019



- EBITDA estimation for 2018, in the range of USD m 42/50, due to higher cost and lower volumes, both explained by bad smolt quality.
- Positive uplift in prices compare to 2017
- For 2019 the initial guidance of volume is 32 k Tons, with normal cost levels, so accordingly we expect to be back on track on EBITDA per Kg level (assuming no major price changes).

#### Nova Austral Q2-2018 Financial Release C) 2) Company strategy, priorities & ambitions

- ✓ Major focus to improve productivity & cost performance
  - Main reason for the smolt quality issues last year was delayed stocking
    - Go back to normal stocking window with increased harvest volume and normalize cost
    - Further develop the "Sixty South" product in premium markets

#### Priority Strategy Ambition

- Come back to normalize smolt and biomass production & harvest
- Regulatory debate that caused delays in 2017 solved May 2017
- Best sites in operation
- Deliver >30 k Tons Harvest in 2019
- Better waterflow/O<sub>2</sub> level
- Maximize the production capacity of the licenses

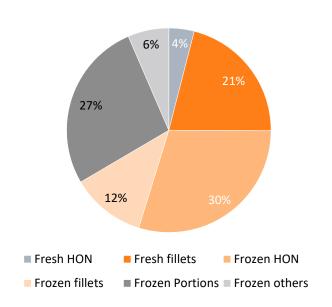
- Normalize cost
- Reduce smolt issues

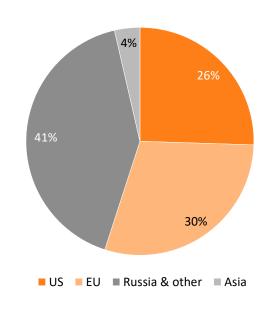
- Better performance of smolt in sea from Q4 17
- Better feed quality
- New hatchery operation in Q4-18 (\*)
- 2019 Ex cage cost at same level as 2017
- 2020 target ex cage cost of < USD 3 x kg WFE</li>

- Strength our premium product sales
- Non antibiotics, plus ASC certificated products
- Programs with high end retailers / customers
- 100% non antibiotics and ASC products in 2019 onwards
- >70% premium sales in 2020



- ✓ Q2-18 Operational revenue showing an increase compared with Q1-18, explained by a better price environment
- ✓ Trend on EBIT/Kg WFE showing the challenging scenario on cost, but improving a bit in Q2-18 compared to Q1-18
- ✓ We expect a recovery on cost in second half 2018, due to better biological performance and better sites
- ✓ Strong price environment in first half 2018, we expect also to achieve good average prices in second half with Sixty South/ASC penetration in target markets





- √ Value added product, fresh segment and portions, representing 52% of revenue at YTD Q2-2018.
- ✓ ASC and ABF fish (raised without antibiotics) both over the target, progressing the Sixty South brand development
- ✓ Total sales to US+EU markets representing 56% of revenues at YTD Q2-18, also big sales in Russian due to good market conditions and big size fish portfolio (also some premium for ABF HON)

# Back up

Income statement (USD m)	Q2'18	Q2'17	Var
Revenues	32,5	42,3	-9,8
Cost of goods sold	-26,5	-24,7	-1,8
Gross profit before fair value adjustments	6,0	17,6	-11,6
Other income (*)	5,4	9,1	-3,7
Other Cost	0,0	0,0	0,0
Distribution Cost	-2,3	-2,7	0,3
Admin Cost	-2,8	-1,8	-1,1
EBITDA before fair value adjustment	6,2	22,3	-16,1
Depreciation	-1,5	-1,5	0,0
EBIT before fair value adjustment	4,8	20,8	-16,1
Fair value adjustments	9,2	-1,3	10,5
EBIT with fair Value adjustments	14,0	19,5	-5,5
Other earnings / costs	-0,2	-0,3	0,0
Net Financial Income/Expenses	-2,9	-2,6	-0,4
Foreign exchange costs	-2,1	0,0	-2,1
Earnings before taxes	8,7	16,7	-8,0
Тах	0,3	-0,4	0,6
Net profit (loss)	9,0	16,3	-7,4
Total comprehensive income	9,0	16,3	-7,4

D) 1) YTD Q2-18 IFRS Income Statement

Income statement (USD m)	YTD Q2'18	YTD Q2'17	Var
Revenues	62,9	82,7	-19,7
Cost of goods sold	-52,4	-49,9	-2,6
Gross profit before fair value adjustments	10,5	32,8	-22,3
Other income (*)	9,9	16,5	-6,6
Other Cost	0,0	0,0	0,0
Distribution Cost	-4,3	-5,4	1,1
Admin Cost	-5,4	-4,0	-1,4
EBITDA before fair value adjustment	10,7	39,9	-29,2
Depreciation	-3,0	-2,8	-0,2
EBIT before fair value adjustment	7,7	37,1	-29,3
Fair value adjustments	9,5	-4,3	13,8
EBIT with fair Value adjustments	17,3	32,8	-15,5
Other earnings / costs	-0,1	0,0	-0,2
Net Financial Income/Expenses	-5,7	-4,6	-1,2
Foreign exchange costs	-1,6	0,7	-2,3
Earnings before taxes	9,8	29,0	-19,2
Тах	0,3	-0,4	0,6
Net profit (loss)	10,1	28,6	-18,6
Total comprehensive income	10,1	28,6	-18,6

<sup>(\*)</sup> Including Navarino Law Income

### D) 1) Q2-18 IFRS Balance Sheet Statement

Balance sheet (USD m)	30/06/2018	30/06/2017	Var
Cash and cash equivalents	5,2	34,6	-29,3
Accounts receivable	15,6	22,7	-7,1
Inventories	32,3	31,4	0,9
Current biological assets	77,5	105,1	-27,6
Tax and other current assets	31,7	34,6	-2,9
Total current assets	162,3	228,3	-66,0
Intangible assets other than goodwill	7,0	6,4	0,7
Property, plant and equipment	60,4	57,8	2,6
Biological assets, non-current	9,3	12,0	-2,7
Other non-current assets	230,6	1,3	229,3
Total non-current assets	307,3	77,4	229,9
Total assets	469,6	305,8	163,9
Paid in capital	118,9	118,9	0,0
Retained earnings	2,7	1,8	0,9
Total equity	121,6	120,7	0,9
Other current financial liabilities	2,5	12,1	-9,7
Accounts payable	43,6	72,8	-29,2
Accounts payable to related entities	0,0	0,0	0,0
Other current liabilities	2,0	1,1	0,8
Total current liabilities	48,0	86,1	-38,0
Other non-current financial liabilities	300,0	99,0	201,0
Accounts payable to related entities	0,0	0,0	0,0
Total non-current liabilities	300,0	99,0	201,0
Total liabilities	348,0	185,1	163,0
Total Equity and liabilities	469,6	305,8	163,9
	2010	70.0	225 -
Net interest bearing debt	294,8	76,6	220,7
NIBD/EBITDA(LTM)	5,7	1,0	-7,6

#### D) 1) Q2-18 IFRS Cash Flow Statement

Cash flow statement (USD m)	Q2'18	Q2'17	Var
Net profit (loss)	9,0	16,3	-7,4
Depreciation	1,4	1,4	0,0
Taxes	-0,3	0,4	-0,6
Other results, no cash flow movements (*)	-9,3	1,8	-11,0
Change in working capital and other	2,8	-1,3	4,1
Net cash from operating activities	3,6	18,6	-14,9
Acquisition fixed assets	-2,6	-3,0	0,4
·		· ·	
Acquisitions of other investments	0,0	0,0	0,0
Disposal of assets	0,0	0,0	0,0
Change on other long-term assets	0,0	0,0	0,0
Net cash from investing activities	-2,6	-3,0	0,4
Long Term Financial Debt Arrangements	0,0	0,0	0,0
Changes in long-term financial debt with the group	0,0	0,0	0,0
Increase or decrease in other long-term liabilities	0,0	0,0	0,0
Net cash flow from short-term maturing financial debt	-12,4	-6,0	-6,4
Net cash from financing activities	-12,4	-6,0	-6,4
Change in cash	-11,4	9,6	-20,9
Cash and cash equivalents b.o.p	16,6	25,1	-8,5
Cash and cash equivalents e.o.p (**)	5,2	34,6	-29,4

<sup>(\*)</sup> Fair value main component

<sup>(\*\*)</sup> In addition we have a WK facility of USD m 30 (undrawn at Q2-18)

#### D) 1) YTD Q2-18 IFRS Cash Flow Statement

Cash flow statement (USD m)	YTD Q2'18	YTD Q2'17	Var
Net profit (loss)	10,1	28,6	-18,5
Depreciation	3,0	2,8	0,2
Taxes	-0,2	0,4	-0,6
Other results, no cash flow movements (*)	-8,4	5,1	-13,5
Change in working capital and other (**)	-9,3	-8,6	-0,7
Net cash from operating activities	-4,8	28,4	-33,2
Acquisition fixed assets	-5,2	-4,1	-1,1
Acquisitions of other investments	0,0	0,0	0,0
Disposal of assets	0,0	0,0	0,0
Change on other long-term assets	0,0	0,0	0,0
Net cash from investing activities	-5,2	-4,1	-1,1
Long Term Financial Debt Arrangements	0,0	0,0	0,0
Changes in long-term financial debt with the group	0,0	0,0	0,0
Increase or decrease in other long-term liabilities	0,0	0,0	0,0
Net cash flow from short-term maturing financial debt	-12,4	-12,0	-0,4
Net cash from financing activities	-12,4	-12,0	-0,4
Change in cash	-22,4	12,2	-34,7
Cash and cash equivalents b.o.p	27,6	22,4	5,2
Cash and cash equivalents e.o.p (***)	5,2	34,6	-29,4

<sup>(\*)</sup> Fair value main component

<sup>(\*\*)</sup> Increasing biomass, repayment of factoring facility and improving feed vendors payment

<sup>(\*\*\*)</sup> With the expected EBITDA/cash generation on H2-18, we expect to fulfil cash requirement including expected growth / WK needs & Capex

Changes in equity Q2-18	Share capital	Retained earnings	(other(s))	Total equity
Equity as at 01.04.18	118,9	-6,3		112,6
Capital Increase				0,0
Net profit for the period		9,0		9,0
Comprehensive income				0,0
Equity as at 30.06.18	118,9	2,7	0,0	121,6

Changes in equity YTD Q2-18	Share capital	Retained earnings	(other(s))	Total equity
Equity as at 01.01.18	118,9	-7,3		111,6
Capital Increase				0,0
Net profit for the period		10,1		10,1
Comprehensive income				0,0
Equity as at 31.03.18	118,9	2,7	0,0	121,6

✓ The only change since Q1-18 is the net profit for Q2-18 & YTD Q2-18

NRI Summary	Q2'16	Q3'16	Q4'16	Q1'17	Q2'17	Q3'17	Q4'17	Q1'18	Q2'18
Harvest Cost				2.141	2.295	2.040	752		
Re-structure cost MKT / Org	102	84	170	114	39	99	43	144	86
Total	102	84	170	2.255	2.334	2.139	795	144	86
Write Off Smolt Cost							10.272		
YTD	102	186	356	2.255	4.589	6.728	7.523	144	231
LTM	102	186	356	2.611	4.843	6.898	7.523	5.412	3.164

- ✓ Restructure cost, mainly to development the Sixty South and ASC concept in the market.
- ✓ EBITDA has been adjusted by the write off of smolt cost in Q4-2017 (USD m 10,3) according to the definition of EBITDA in the bond terms. In addition, we have included other NRI within the limits set out in the bond terms (15% of EBITDA)

#### Responsibility statement

We confirm to the best of our knowledge that the condensed set of financial statements for the half year ended June 30, 2018 has been prepared in accordance with IAS 34 - Interim Financial Reporting and give a true and fair view of the assets, liabilities, financial position and result of Nova Austral S.A. and the Nova Austral group as a whole for the period. We also confirm to the best of our knowledge that the financial review includes a fair review of important events that have occurred during the first six months of the financial year and their impact on the financial statements, and a description of the principal risks and uncertainties for the remaining six months of the financial year.

# **Q2-2018 Nova Austral Financial Presentation**

31<sup>th</sup> August, 2018

